

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - CONSOLIDATED
Scenario: 1 - Base Scenario

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	98,667,589	103,724,905	109,075,118	114,490,414	120,219,724	126,284,138	132,366,944	138,412,756	144,755,004	151,409,281
User Charges & Fees	66,235,486	69,416,790	72,760,634	76,168,784	79,749,920	83,513,738	87,383,473	91,349,613	95,502,625	99,851,658
Other Revenues	5,794,939	6,340,235	6,915,266	7,521,726	8,161,417	8,836,246	9,535,759	10,259,171	11,020,061	11,820,390
Grants & Contributions provided for Operating Purposes	10,511,511	10,834,632	11,164,203	11,503,857	11,853,903	12,214,664	12,586,469	12,969,660	13,364,587	13,771,614
Grants & Contributions provided for Capital Purposes	45,095,445	14,033,460	5,175,460	5,430,908	10,776,784	9,476,496	9,764,195	10,063,403	10,374,579	10,485,328
Interest & Investment Revenue	11,078,603	6,063,668	3,837,480	3,694,978	4,517,819	5,261,645	6,268,246	7,334,184	8,460,517	9,643,794
Other Income:										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	1,723,380	1,792,315	1,864,008	1,938,568	2,016,111	2,096,755	2,180,626	2,267,851	2,358,565	2,452,907
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	239,106,953	212,206,005	210,792,168	220,749,235	237,295,678	247,683,682	260,085,711	272,656,637	285,835,937	299,434,971
Expenses from Continuing Operations										
Employee Benefits & On-Costs	72,227,033	75,539,147	78,959,939	82,535,700	85,153,651	87,907,454	90,701,414	93,586,716	96,595,805	99,705,512
Borrowing Costs	5,008,374	5,924,116	9,806,338	16,796,283	20,456,615	24,081,198	26,378,013	28,275,968	28,694,201	28,945,980
Materials & Contracts	69,806,248	72,986,246	76,340,424	79,228,886	82,224,808	85,514,946	89,146,651	92,511,173	96,106,755	99,843,102
Depreciation & Amortisation	43,400,000	46,118,427	49,314,130	51,740,499	55,738,670	59,033,251	62,279,583	64,555,840	66,847,225	69,221,016
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,388,749	3,490,411	3,595,124	3,702,978	3,814,067	3,928,489	4,046,344	4,167,734	4,292,766	4,421,549
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,599,500	2,599,500	2,599,500	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	196,429,904	206,657,848	220,615,454	237,504,345	250,887,810	263,965,338	276,052,005	286,597,432	296,036,752	305,637,160
Operating Result from Continuing Operations	42,677,049	5,548,157	(9,823,286)	(16,755,111)	(13,592,132)	(16,281,656)	(15,966,294)	(13,940,795)	(10,200,815)	(6,202,189)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	42,677,049	5,548,157	(9,823,286)	(16,755,111)	(13,592,132)	(16,281,656)	(15,966,294)	(13,940,795)	(10,200,815)	(6,202,189)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(2,418,396)	(8,485,303)	(14,998,746)	(22,186,019)	(24,368,917)	(25,758,152)	(25,730,489)	(24,004,198)	(20,575,394)	(16,687,517)

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - GENERAL FUND
Scenario: 1 - Base Scenario

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	66,782,563	69,502,253	72,332,908	75,032,006	77,832,551	80,738,389	83,753,511	86,882,061	90,128,343	93,496,825
User Charges & Fees	43,399,352	45,321,408	47,329,651	49,320,737	51,397,862	53,564,843	55,825,669	58,184,508	60,645,721	63,213,867
Other Revenues	4,964,959	5,439,707	5,938,192	6,461,602	7,011,182	7,588,241	8,194,153	8,830,361	9,498,379	10,199,798
Grants & Contributions provided for Operating Purposes	10,168,983	10,474,052	10,788,274	11,111,922	11,445,280	11,788,638	12,142,298	12,506,567	12,881,764	13,268,216
Grants & Contributions provided for Capital Purposes	45,095,445	13,912,820	4,929,354	4,075,686	9,166,714	7,761,382	7,859,838	7,962,231	8,068,720	8,179,469
Interest & Investment Revenue	1,998,232	1,998,232	1,998,232	1,998,232	1,998,232	1,998,232	1,998,232	1,998,232	1,998,232	1,998,232
Other Income:										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	1,567,480	1,630,179	1,695,386	1,763,202	1,833,730	1,907,079	1,983,362	2,062,697	2,145,205	2,231,013
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	173,977,014	148,278,652	145,011,998	149,763,387	160,685,552	165,346,805	171,757,062	178,426,656	185,366,364	192,587,421
Expenses from Continuing Operations										
Employee Benefits & On-Costs	65,418,591	68,362,428	71,438,737	74,653,481	76,893,085	79,199,878	81,575,874	84,023,150	86,543,845	89,140,160
Borrowing Costs	4,872,523	5,835,424	7,460,122	8,509,280	8,687,106	10,671,374	12,551,622	14,075,869	14,173,646	14,161,379
Materials & Contracts	41,678,976	43,865,245	45,517,103	47,018,516	48,564,971	50,157,821	52,198,455	53,900,309	55,653,218	57,458,715
Depreciation & Amortisation	29,000,000	30,697,153	32,138,505	33,094,329	34,087,158	35,122,120	36,205,206	37,412,405	38,653,261	39,935,272
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,388,749	3,490,411	3,595,124	3,702,978	3,814,067	3,928,489	4,046,344	4,167,734	4,292,766	4,421,549
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,599,500	2,599,500	2,599,500	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	146,958,339	154,850,161	162,749,090	170,478,583	175,546,387	182,579,681	190,077,501	197,079,467	202,816,736	208,617,075
Operating Result from Continuing Operations	27,018,675	(6,571,509)	(17,737,092)	(20,715,195)	(14,860,836)	(17,232,876)	(18,320,439)	(18,652,810)	(17,450,371)	(16,029,654)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	27,018,675	(6,571,509)	(17,737,092)	(20,715,195)	(14,860,836)	(17,232,876)	(18,320,439)	(18,652,810)	(17,450,371)	(16,029,654)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(18,076,770)	(20,484,329)	(22,666,446)	(24,790,882)	(24,027,550)	(24,994,258)	(26,180,276)	(26,615,041)	(25,519,092)	(24,209,123)

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - WATER FUND
Scenario: 1 - Base Scenario

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	9,315,026	9,734,202	10,172,241	10,629,992	11,108,342	11,608,217	12,130,587	12,676,463	13,246,904	13,843,015
User Charges & Fees	17,045,598	17,812,650	18,614,219	19,451,859	20,327,193	21,241,916	22,197,803	23,196,704	24,240,555	25,331,380
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	174,000	185,310	193,649	202,363	211,469	220,986	230,930	241,322	252,181	263,529
Grants & Contributions provided for Capital Purposes	-	54,080	110,323	607,513	685,894	767,409	852,186	940,353	1,032,047	1,032,047
Interest & Investment Revenue	4,892,710	2,346,396	1,193,535	1,014,153	1,666,346	2,419,717	3,204,429	4,025,020	4,886,356	5,783,655
Other Income:										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	41,900	43,576	45,319	47,132	49,017	50,978	53,017	55,138	57,343	59,637
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	31,469,234	30,176,214	30,329,287	31,953,012	34,048,260	36,309,223	38,668,951	41,134,999	43,715,388	46,313,264
Expenses from Continuing Operations										
Employee Benefits & On-Costs	2,661,252	2,788,992	2,922,864	3,063,161	3,210,193	3,364,282	3,525,768	3,695,005	3,872,365	4,058,238
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	12,914,091	13,120,225	14,102,510	14,737,123	15,400,294	16,093,307	16,817,506	17,574,294	18,365,137	19,191,568
Depreciation & Amortisation	7,650,000	7,966,135	8,212,895	8,505,947	8,926,764	9,351,952	9,781,560	10,234,337	10,691,900	11,169,920
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	23,225,343	23,875,353	25,238,269	26,306,231	27,537,251	28,809,542	30,124,833	31,503,635	32,929,402	34,419,726
Operating Result from Continuing Operations	8,243,891	6,300,862	5,091,018	5,646,781	6,511,010	7,499,682	8,544,117	9,631,364	10,785,986	11,893,537
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	8,243,891	6,300,862	5,091,018	5,646,781	6,511,010	7,499,682	8,544,117	9,631,364	10,785,986	11,893,537
Net Operating Result before Grants and Contributions provided for Capital Purposes	8,243,891	6,246,782	4,980,695	5,039,268	5,825,116	6,732,273	7,691,932	8,691,011	9,753,939	10,861,490

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - SEWER FUND
Scenario: 1 - Base Scenario

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	22,570,000	24,488,450	26,569,968	28,828,416	31,278,831	33,937,531	36,482,846	38,854,231	41,379,756	44,069,441
User Charges & Fees	5,790,536	6,282,732	6,816,764	7,396,189	8,024,865	8,706,978	9,360,002	9,968,402	10,616,348	11,306,410
Other Revenues	829,980	900,528	977,073	1,060,124	1,150,235	1,248,005	1,341,605	1,428,810	1,521,682	1,620,592
Grants & Contributions provided for Operating Purposes	168,528	175,269	182,280	189,571	197,154	205,040	213,242	221,771	230,642	239,868
Grants & Contributions provided for Capital Purposes	-	66,560	135,782	747,708	924,177	947,704	1,052,172	1,160,819	1,273,812	1,273,812
Interest & Investment Revenue	4,187,661	1,719,039	645,713	682,593	853,241	843,696	1,065,585	1,310,933	1,575,928	1,861,907
Other Income:										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	114,000	118,560	123,302	128,235	133,364	138,698	144,246	150,016	156,017	162,258
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	33,660,705	33,751,138	35,450,883	39,032,835	42,561,866	46,027,653	49,659,699	53,094,982	56,754,185	60,534,286
Expenses from Continuing Operations										
Employee Benefits & On-Costs	4,147,190	4,387,727	4,598,338	4,819,058	5,050,373	5,343,295	5,599,773	5,868,562	6,179,596	6,507,114
Borrowing Costs	135,851	88,692	2,346,216	8,287,003	11,769,509	13,409,823	13,826,391	14,200,100	14,520,555	14,784,601
Materials & Contracts	15,213,181	16,000,776	16,720,811	17,473,247	18,259,543	19,263,818	20,130,690	21,036,571	22,088,400	23,192,820
Depreciation & Amortisation	6,750,000	7,455,139	8,962,731	10,140,223	12,724,747	14,559,179	16,292,817	16,909,098	17,502,064	18,115,824
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	26,246,222	27,932,334	32,628,095	40,719,532	47,804,172	52,576,115	55,849,671	58,014,331	60,290,614	62,600,359
Operating Result from Continuing Operations	7,414,483	5,818,804	2,822,787	(1,686,696)	(5,242,306)	(6,548,462)	(6,189,972)	(4,919,349)	(3,536,429)	(2,066,073)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	7,414,483	5,818,804	2,822,787	(1,686,696)	(5,242,306)	(6,548,462)	(6,189,972)	(4,919,349)	(3,536,429)	(2,066,073)
Net Operating Result before Grants and Contributions provided for Capital Purposes	7,414,483	5,752,244	2,687,005	(2,434,405)	(6,166,483)	(7,496,166)	(7,242,144)	(6,080,168)	(4,810,241)	(3,339,884)

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - CONSOLIDATED
Scenario: 1 - Base Scenario

	2026/27	2027/28	2028/29	2029/30	Projected Years		2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	2030/31	2031/32	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	49,394,584	52,434,226	53,717,521	51,810,195	65,562,462	70,372,948	83,257,392	99,310,743	115,615,057	136,415,802
Investments	95,137,101	43,604,842	17,547,721	12,126,631	12,126,631	12,126,631	12,126,631	12,126,631	12,126,631	12,126,631
Receivables	38,179,104	39,518,049	41,646,175	43,912,859	46,684,686	49,266,764	51,976,969	54,730,050	57,479,525	60,582,980
Inventories	5,173,290	4,687,296	5,269,459	5,317,027	5,366,442	5,418,149	5,476,702	5,532,293	5,590,266	5,650,516
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	1,367,295	1,433,039	1,490,240	1,540,479	1,592,302	1,645,762	1,712,110	1,769,338	1,828,374	1,889,279
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	189,251,373	141,677,452	119,671,115	114,707,191	131,332,524	138,830,254	154,549,805	173,469,055	192,639,854	216,665,208
Non-Current Assets										
Investments	59,545,173	23,838,988	6,039,556	3,047,010	3,047,010	3,047,010	3,047,010	3,047,010	3,047,010	3,047,010
Receivables	82,998	90,053	97,707	106,012	115,023	124,800	134,161	142,881	152,168	162,059
Inventories	1,353,625	1,178,750	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	2,247,801,973	2,462,388,995	2,675,639,556	2,793,206,744	2,889,286,573	2,968,731,722	3,038,073,227	3,077,627,217	3,118,123,208	3,097,205,104
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000
Right of use assets	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	2,316,118,769	2,494,831,786	2,690,463,293	2,805,046,240	2,901,135,080	2,980,590,006	3,049,940,872	3,089,503,582	3,130,008,860	3,109,100,646
TOTAL ASSETS	2,505,370,141	2,636,509,238	2,810,134,408	2,919,753,431	3,032,467,604	3,119,420,259	3,204,490,676	3,262,972,637	3,322,648,714	3,325,765,855
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	20,297,934	21,071,331	21,776,610	22,448,846	23,073,417	23,724,117	24,467,281	25,156,147	25,870,782	26,681,837
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	7,963,207	4,078,927	4,259,669	4,438,866	4,625,808	4,820,836	5,024,310	5,236,606	5,458,115	5,689,248
Lease liabilities	236,890	29,773	30,471	31,182	31,915	32,663	-	-	-	-
Borrowings	8,206,812	9,961,270	12,386,322	14,826,639	17,318,613	18,972,601	19,898,007	21,769,611	23,722,859	25,954,298
Employee benefit provisions	11,902,096	12,598,970	13,330,688	14,098,991	14,905,710	15,752,764	16,642,171	17,576,049	18,556,620	18,556,620
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	48,606,939	47,740,271	51,783,759	55,844,524	59,955,462	63,302,981	66,031,770	69,738,412	73,608,375	76,882,003
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	1,614,706	1,584,933	1,554,462	1,523,280	1,491,365	1,458,702	1,458,702	1,458,702	1,458,702	1,458,702
Borrowings	117,879,309	182,918,040	300,531,718	360,705,079	420,386,467	457,413,866	492,515,859	497,746,248	500,023,389	506,069,091
Employee benefit provisions	828,008	888,606	952,234	1,019,043	1,089,192	1,162,849	1,240,189	1,321,396	1,406,663	1,406,663
Other provisions	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	142,265,023	207,334,579	324,981,414	385,190,402	444,910,024	481,978,417	517,157,750	522,469,346	524,831,754	530,877,456
TOTAL LIABILITIES	190,871,962	255,074,850	376,765,173	441,034,926	504,865,486	545,281,398	583,189,520	592,207,758	598,440,129	607,759,459
Net Assets	2,314,498,179	2,381,434,388	2,433,369,235	2,478,718,505	2,527,602,118	2,574,138,862	2,621,301,157	2,670,764,879	2,724,208,585	2,718,006,396
EQUITY										
Retained Earnings	1,030,062,278	1,035,610,435	1,025,787,149	1,009,032,038	995,439,906	979,158,250	963,191,956	949,251,161	939,050,346	932,848,157
Revaluation Reserves	1,284,435,901	1,345,823,953	1,407,582,087	1,469,686,467	1,532,162,212	1,594,980,612	1,658,109,201	1,721,513,718	1,785,158,239	1,785,158,239
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	2,314,498,179	2,381,434,388	2,433,369,235	2,478,718,505	2,527,602,118	2,574,138,862	2,621,301,157	2,670,764,879	2,724,208,585	2,718,006,396
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	2,314,498,179	2,381,434,388	2,433,369,235	2,478,718,505	2,527,602,118	2,574,138,862	2,621,301,157	2,670,764,879	2,724,208,585	2,718,006,396

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - GENERAL FUND
Scenario: 1 - Base Scenario

	2026/27	2027/28	2028/29	2029/30	Projected Years					
	\$	\$	\$	\$	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
					\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	48,394,584	51,434,226	52,717,521	50,810,195	51,286,252	50,037,859	49,356,418	49,668,663	48,135,223	48,984,221
Investments	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000
Receivables	17,310,180	17,383,058	18,060,750	18,647,475	19,621,698	20,300,534	21,128,095	22,067,182	22,892,603	23,967,543
Inventories	4,602,702	4,106,498	4,646,144	4,665,663	4,685,767	4,706,474	4,733,002	4,755,126	4,777,914	4,801,385
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	1,261,896	1,325,958	1,375,142	1,420,202	1,466,613	1,514,417	1,574,854	1,625,905	1,678,488	1,732,647
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	79,367,361	82,047,740	84,597,558	83,341,534	84,858,329	84,357,284	84,590,369	85,914,877	85,282,227	87,283,796
Non-Current Assets										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	1,353,625	1,178,750	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	1,604,408,263	1,664,236,342	1,706,349,738	1,734,984,715	1,798,566,192	1,859,956,894	1,917,920,934	1,946,681,358	1,976,950,754	1,964,245,482
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	490,000	490,000	490,000	490,000	490,000	490,000	490,000	490,000	490,000	490,000
Right of use assets	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	1,608,336,888	1,667,990,092	1,710,276,212	1,738,911,189	1,802,492,666	1,863,883,368	1,921,847,408	1,950,607,832	1,980,877,228	1,968,171,956
TOTAL ASSETS	1,687,704,250	1,750,037,832	1,794,873,769	1,822,252,722	1,887,350,995	1,948,240,652	2,006,437,778	2,036,522,709	2,066,159,455	2,055,455,752
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	19,242,399	19,973,578	20,614,577	21,231,131	21,797,227	22,381,030	23,060,508	23,683,742	24,326,483	25,062,093
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	7,963,207	4,078,927	4,259,669	4,438,866	4,625,808	4,820,836	5,024,310	5,236,606	5,458,115	5,689,248
Lease liabilities	236,890	29,773	30,471	31,182	31,915	32,663	-	-	-	-
Borrowings	7,640,222	8,449,627	8,183,993	8,594,248	9,757,917	10,748,717	10,775,701	11,695,629	12,640,792	13,804,393
Employee benefit provisions	9,522,096	10,218,970	10,950,688	11,718,991	12,525,710	13,372,764	14,262,171	15,196,049	16,176,620	16,176,620
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	44,604,815	42,750,875	44,039,398	46,014,418	48,738,577	51,356,010	53,122,690	55,812,025	58,602,010	60,732,354
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	1,614,706	1,584,933	1,554,462	1,523,280	1,491,365	1,458,702	1,458,702	1,458,702	1,458,702	1,458,702
Borrowings	116,939,236	143,489,609	160,305,616	161,711,368	193,953,451	224,204,734	253,429,033	253,733,404	252,092,612	255,288,219
Employee benefit provisions	828,008	888,606	952,234	1,019,043	1,089,192	1,162,849	1,240,189	1,321,396	1,406,663	1,406,663
Other provisions	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	141,324,950	167,906,148	184,755,312	186,196,691	218,477,008	248,769,285	278,070,924	278,456,502	276,900,977	280,096,584
TOTAL LIABILITIES	185,929,765	210,657,023	228,794,709	232,211,109	267,215,585	300,125,295	331,193,614	334,268,526	335,502,987	340,828,937
Net Assets	1,501,774,484	1,539,380,809	1,566,079,060	1,590,041,613	1,620,135,410	1,648,115,357	1,675,244,164	1,702,254,183	1,730,656,468	1,714,626,814
EQUITY										
Retained Earnings	541,495,813	534,924,304	517,187,212	496,472,017	481,611,181	464,378,305	446,057,867	427,405,057	409,954,685	393,925,031
Revaluation Reserves	960,278,671	1,004,456,505	1,048,891,848	1,093,569,597	1,138,524,229	1,183,737,051	1,229,186,297	1,274,849,126	1,320,701,783	1,320,701,783
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	1,501,774,484	1,539,380,809	1,566,079,060	1,590,041,613	1,620,135,410	1,648,115,357	1,675,244,164	1,702,254,183	1,730,656,468	1,714,626,814
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	1,501,774,484	1,539,380,809	1,566,079,060	1,590,041,613	1,620,135,410	1,648,115,357	1,675,244,164	1,702,254,183	1,730,656,468	1,714,626,814

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - WATER FUND
Scenario: 1 - Base Scenario

	2026/27	2027/28	2028/29	2029/30	Projected Years					
	\$	\$	\$	\$	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
					\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	-	-	-	-	5,512,154	13,233,085	22,230,097	32,563,753	44,300,639	57,408,597
Investments	46,649,057	20,569,240	6,738,638	2,070,329	2,070,329	2,070,329	2,070,329	2,070,329	2,070,329	2,070,329
Receivables	8,514,158	8,812,842	9,167,082	9,565,363	10,006,170	10,470,537	10,957,581	11,468,331	12,003,867	12,565,120
Inventories	539,821	548,438	589,498	616,026	643,747	672,716	702,988	734,622	767,680	802,226
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	105,398	107,081	115,097	120,277	125,689	131,345	137,256	143,432	149,887	156,632
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	55,808,434	30,037,601	16,610,316	12,371,995	18,358,089	26,578,012	36,098,251	46,980,468	59,292,402	73,002,904
Non-Current Assets										
Investments	23,181,055	10,221,357	3,348,594	1,028,797	1,028,797	1,028,797	1,028,797	1,028,797	1,028,797	1,028,797
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	333,612,534	387,707,066	422,237,813	443,620,267	453,366,599	461,906,014	470,221,788	478,288,677	486,099,513	484,316,283
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	361,553,589	402,688,423	430,346,407	449,409,064	459,155,396	467,694,811	476,010,585	484,077,474	491,888,311	490,105,080
TOTAL ASSETS	417,362,023	432,726,024	446,956,723	461,781,059	477,513,485	494,272,823	512,108,836	531,057,942	551,180,713	563,107,985
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	527,148	539,620	575,659	601,564	628,634	656,922	686,484	717,376	749,658	783,392
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,601,148	1,613,620	1,649,659	1,675,564	1,702,634	1,730,922	1,760,484	1,791,376	1,823,658	1,857,392
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	1,601,148	1,613,620	1,649,659	1,675,564	1,702,634	1,730,922	1,760,484	1,791,376	1,823,658	1,857,392
Net Assets	415,760,875	431,112,404	445,307,064	460,105,496	475,810,851	492,541,900	510,348,352	529,266,566	549,357,055	561,250,593
EQUITY										
Retained Earnings	230,217,701	236,518,563	241,609,581	247,256,362	253,767,372	261,267,053	269,811,171	279,442,535	290,228,520	302,122,058
Revaluation Reserves	185,543,174	194,593,841	203,697,483	212,849,134	222,043,480	231,274,847	240,537,181	249,824,032	259,128,535	259,128,535
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	415,760,875	431,112,404	445,307,064	460,105,496	475,810,851	492,541,900	510,348,352	529,266,566	549,357,055	561,250,593
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	415,760,875	431,112,404	445,307,064	460,105,496	475,810,851	492,541,900	510,348,352	529,266,566	549,357,055	561,250,593

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - SEWER FUND
Scenario: 1 - Base Scenario

	2026/27	2027/28	2028/29	2029/30	Projected Years					
	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36				
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	1,000,000	1,000,000	1,000,000	1,000,000	8,764,057	7,102,004	11,670,877	17,078,327	23,179,195	30,022,984
Investments	40,690,044	15,237,602	3,011,083	2,258,302	2,258,302	2,258,302	2,258,302	2,258,302	2,258,302	2,258,302
Receivables	12,354,766	13,322,149	14,418,342	15,700,021	17,056,818	18,495,692	19,891,293	21,194,536	22,583,055	24,050,317
Inventories	30,767	32,360	33,816	35,338	36,928	38,959	40,712	42,545	44,672	46,905
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	54,075,577	29,592,112	18,463,241	18,993,661	28,116,106	27,894,958	33,861,184	40,573,709	48,065,225	56,378,508
Non-Current Assets										
Investments	36,364,118	13,617,630	2,690,962	2,018,213	2,018,213	2,018,213	2,018,213	2,018,213	2,018,213	2,018,213
Receivables	82,998	90,053	97,707	106,012	115,023	124,800	134,161	142,881	152,168	162,059
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	309,781,175	410,445,587	547,052,005	614,601,762	637,353,782	646,868,814	649,930,505	652,657,183	655,072,940	648,643,338
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	346,228,291	424,153,270	549,840,674	616,725,988	639,487,018	649,011,827	652,082,878	654,818,276	657,243,321	650,823,610
TOTAL ASSETS	400,303,868	453,745,382	568,303,916	635,719,649	667,603,123	676,906,785	685,944,063	695,391,986	705,308,546	707,202,118
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	528,387	558,134	586,374	616,151	647,556	686,165	720,290	755,030	794,640	836,352
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	566,589	1,511,643	4,202,328	6,232,391	7,560,696	8,223,884	9,122,306	10,073,982	11,082,067	12,149,905
Employee benefit provisions	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	2,400,976	3,375,777	6,094,703	8,154,542	9,514,252	10,216,048	11,148,596	12,135,012	13,182,707	14,292,257
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	940,073	39,428,431	140,226,102	198,993,711	226,433,016	233,209,132	239,086,826	244,012,844	247,930,777	250,780,872
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	940,073	39,428,431	140,226,102	198,993,711	226,433,016	233,209,132	239,086,826	244,012,844	247,930,777	250,780,872
TOTAL LIABILITIES	3,341,049	42,804,208	146,320,805	207,148,253	235,947,268	243,425,180	250,235,422	256,147,856	261,113,484	265,073,129
Net Assets	396,962,819	410,941,175	421,983,111	428,571,396	431,655,856	433,481,605	435,708,641	439,244,130	444,195,062	442,128,989
EQUITY										
Retained Earnings	258,348,764	264,167,568	266,990,356	265,303,660	260,061,353	253,512,891	247,322,919	242,403,570	238,867,141	236,801,069
Revaluation Reserves	138,614,055	146,773,607	154,992,755	163,267,736	171,594,502	179,968,714	188,385,722	196,840,560	205,327,921	205,327,921
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	396,962,819	410,941,175	421,983,111	428,571,396	431,655,856	433,481,605	435,708,641	439,244,130	444,195,062	442,128,989
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	396,962,819	410,941,175	421,983,111	428,571,396	431,655,856	433,481,605	435,708,641	439,244,130	444,195,062	442,128,989

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: 1 - Base Scenario

	2026/27	2027/28	2028/29	2029/30	Projected Years		2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	97,899,192	102,977,512	108,268,072	113,622,126	119,281,821	125,270,876	131,387,852	137,488,292	143,773,072	150,366,255		
User Charges & Fees	64,325,977	68,785,030	72,085,672	75,444,955	78,976,053	82,686,104	86,563,350	90,548,006	94,655,732	98,956,848		
Investment & Interest Revenue Received	11,199,030	6,133,490	3,773,014	3,860,203	4,429,619	5,365,128	6,283,510	7,273,858	8,551,389	9,524,910		
Grants & Contributions	51,653,191	21,058,380	16,403,601	16,877,218	22,567,506	21,696,785	22,335,666	23,017,493	23,723,004	24,251,915		
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-		
Other	5,816,606	8,133,227	8,423,548	8,961,764	9,564,240	10,390,259	11,125,513	11,909,701	12,730,873	13,593,596		
Payments:												
Employee Benefits & On-Costs	(71,507,129)	(74,781,676)	(78,164,594)	(81,700,587)	(84,276,783)	(86,986,743)	(89,734,667)	(92,571,632)	(95,529,966)	(99,705,512)		
Materials & Contracts	(69,325,957)	(72,766,762)	(76,184,789)	(79,078,256)	(82,069,534)	(85,349,773)	(88,946,409)	(92,339,786)	(95,927,129)	(99,657,736)		
Borrowing Costs	(5,008,374)	(5,924,116)	(9,806,338)	(16,796,283)	(20,456,615)	(24,081,198)	(26,378,013)	(28,275,968)	(28,694,201)	(28,945,980)		
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-		
Other	(2,721,518)	(3,152,788)	(3,283,448)	(3,392,002)	(3,563,466)	(3,670,425)	(3,754,594)	(3,893,292)	(4,010,154)	(4,057,781)		
Net Cash provided (or used in) Operating Activities	82,331,019	50,462,298	41,514,738	37,799,138	44,452,841	45,321,014	48,882,207	53,156,672	59,272,620	64,326,515		
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	14,996,217	87,238,444	43,856,553	8,413,636	-	-	-	-	-	-		
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-		
Sale of Real Estate Assets	1,600,000	1,600,000	209,604	-	-	-	-	-	-	-		
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-		
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-		
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-		
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-		
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-		
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-		
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-		
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-		
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-		
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-		
Purchase of Infrastructure, Property, Plant & Equipment	(117,686,889)	(202,817,398)	(204,306,557)	(110,703,307)	(92,842,753)	(79,160,000)	(71,992,500)	(44,205,313)	(47,198,695)	(51,802,912)		
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-		
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-		
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-		
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-		
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-		
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-		
Net Cash provided (or used in) Investing Activities	(101,090,672)	(113,978,954)	(160,240,400)	(102,289,671)	(92,842,753)	(79,160,000)	(71,992,500)	(44,205,313)	(47,198,695)	(51,802,912)		
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	22,700,000	75,000,000	130,000,000	75,000,000	77,000,000	56,000,000	55,000,000	27,000,000	26,000,000	32,000,000		
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-		
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-		
Payments:												
Repayment of Borrowings & Advances	(7,769,194)	(8,206,812)	(9,961,270)	(12,386,322)	(14,826,639)	(17,318,613)	(18,972,601)	(19,898,007)	(21,769,611)	(23,722,859)		
Repayment of lease liabilities (principal repayments)	(236,576)	(236,890)	(29,773)	(30,471)	(31,182)	(31,915)	(32,663)	-	-	-		
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-		
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-		
Net Cash Flow provided (used in) Financing Activities	14,694,230	66,556,298	120,008,957	62,583,207	62,142,179	38,649,472	35,994,736	7,101,993	4,230,389	8,277,141		
Net Increase/(Decrease) in Cash & Cash Equivalents	(4,065,423)	3,039,642	1,283,295	(1,907,326)	13,752,268	4,810,486	12,884,443	16,053,352	16,304,314	20,800,744		
plus: Cash & Cash Equivalents - beginning of year	53,460,007	49,394,584	52,434,226	53,717,521	51,810,195	65,562,462	70,372,948	83,257,392	99,310,743	115,615,057		
Cash & Cash Equivalents - end of the year	49,394,584	52,434,226	53,717,521	51,810,195	65,562,462	70,372,948	83,257,392	99,310,743	115,615,057	136,415,802		
Cash & Cash Equivalents - end of the year	49,394,584	52,434,226	53,717,521	51,810,195	65,562,462	70,372,948	83,257,392	99,310,743	115,615,057	136,415,802		
Investments - end of the year	154,682,274	67,443,830	23,587,277	15,173,641	15,173,641	15,173,641	15,173,641	15,173,641	15,173,641	15,173,641		
Cash, Cash Equivalents & Investments - end of the year	204,076,858	119,878,056	77,304,798	66,983,836	80,736,103	85,546,589	98,431,033	114,484,384	130,788,698	151,589,443		
Representing:												
- External Restrictions	165,772,439	73,533,995	30,677,442	21,263,806	33,540,017	38,598,895	51,164,780	65,905,886	83,743,640	103,695,387		
- Internal Restrictions	25,983,000	26,133,000	25,733,000	25,883,000	26,033,000	26,183,000	25,733,000	25,883,000	25,883,000	25,883,000		
- Unrestricted	12,321,419	20,211,061	20,894,356	19,837,030	21,163,087	20,764,694	21,533,253	22,695,498	21,162,058	22,011,056		
	204,076,858	119,878,056	77,304,798	66,983,836	80,736,103	85,546,589	98,431,033	114,484,384	130,788,698	151,589,443		

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - GENERAL FUND
Scenario: 1 - Base Scenario

	2026/27	2027/28	2028/29	2029/30	Projected Years		2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	66,744,575	69,465,776	72,294,943	74,995,805	77,794,990	80,699,415	83,713,071	86,840,100	90,084,803	93,451,646
User Charges & Fees	43,428,130	45,365,616	47,375,841	49,366,532	51,445,636	53,614,684	55,877,668	58,238,761	60,702,329	63,272,934
Investment & Interest Revenue Received	2,088,578	1,912,019	1,856,624	2,148,104	1,933,465	2,114,015	2,038,186	1,966,449	2,121,765	1,915,843
Grants & Contributions	51,150,663	20,584,491	15,789,190	15,191,984	20,567,217	19,558,787	19,998,403	20,464,946	20,946,508	21,443,582
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	4,875,564	7,093,100	7,302,018	7,752,189	8,259,426	8,982,414	9,615,964	10,304,075	11,025,822	11,782,854
Payments:										
Employee Benefits & On-Costs	(64,698,687)	(67,604,957)	(70,643,392)	(73,818,368)	(76,016,217)	(78,279,166)	(80,609,127)	(83,008,066)	(85,478,006)	(89,140,160)
Materials & Contracts	(41,211,020)	(43,663,681)	(45,362,004)	(46,876,269)	(48,418,457)	(50,006,911)	(52,008,009)	(53,739,158)	(55,487,233)	(57,287,750)
Borrowing Costs	(4,872,523)	(5,835,424)	(7,460,122)	(8,509,280)	(8,687,106)	(10,671,374)	(12,551,622)	(14,075,869)	(14,173,646)	(14,161,379)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(2,721,518)	(3,152,788)	(3,283,448)	(3,392,002)	(3,563,466)	(3,670,425)	(3,754,594)	(3,893,292)	(4,010,154)	(4,057,781)
Net Cash provided (or used in) Operating Activities	54,783,761	24,164,152	17,869,648	16,858,695	23,315,489	22,341,440	22,319,939	23,097,947	25,732,188	27,219,790
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,600,000	1,600,000	209,604	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(73,066,889)	(49,847,398)	(33,316,557)	(20,551,557)	(56,214,003)	(54,800,000)	(52,220,000)	(24,010,000)	(26,570,000)	(30,730,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(71,466,889)	(48,247,398)	(33,106,953)	(20,551,557)	(56,214,003)	(54,800,000)	(52,220,000)	(24,010,000)	(26,570,000)	(30,730,000)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	22,700,000	35,000,000	25,000,000	10,000,000	42,000,000	41,000,000	40,000,000	12,000,000	11,000,000	17,000,000
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(7,113,741)	(7,640,222)	(8,449,627)	(8,183,993)	(8,594,248)	(9,757,917)	(10,748,717)	(10,775,701)	(11,695,629)	(12,640,792)
Repayment of lease liabilities (principal repayments)	(236,576)	(236,890)	(29,773)	(30,471)	(31,182)	(31,915)	(32,663)	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	15,349,683	27,122,888	16,520,600	1,785,536	33,374,570	31,210,168	29,218,620	1,224,299	(695,629)	4,359,208
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,333,444)	3,039,642	1,283,295	(1,907,326)	476,057	(1,248,392)	(681,441)	312,246	(1,533,440)	848,998
plus: Cash & Cash Equivalents - beginning of year	49,728,028	48,394,584	51,434,226	52,717,521	50,810,195	51,286,252	50,037,859	49,356,418	49,668,663	48,135,223
Cash & Cash Equivalents - end of the year	48,394,584	51,434,226	52,717,521	50,810,195	51,286,252	50,037,859	49,356,418	49,668,663	48,135,223	48,984,221
Cash & Cash Equivalents - end of the year	48,394,584	51,434,226	52,717,521	50,810,195	51,286,252	50,037,859	49,356,418	49,668,663	48,135,223	48,984,221
Investments - end of the year	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000
Cash, Cash Equivalents & Investments - end of the year	56,192,584	59,232,226	60,515,521	58,608,195	59,084,252	57,835,859	57,154,418	57,466,663	55,933,223	56,782,221
Representing:										
- External Restrictions	17,888,165	12,888,165	13,888,165	12,888,165	11,888,165	10,888,165	9,888,165	8,888,165	8,888,165	8,888,165
- Internal Restrictions	25,983,000	26,133,000	25,733,000	25,883,000	26,033,000	26,183,000	25,733,000	25,883,000	25,883,000	25,883,000
- Unrestricted	12,321,419	20,211,061	20,894,356	19,837,030	21,163,087	20,764,694	21,533,253	22,695,498	21,162,058	22,011,056
	56,192,584	59,232,226	60,515,521	58,608,195	59,084,252	57,835,859	57,154,418	57,466,663	55,933,223	56,782,221

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - WATER FUND
Scenario: 1 - Base Scenario

	2026/27	2027/28	2028/29	2029/30	Projected Years		2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities											
Receipts:											
Rates & Annual Charges	9,092,812	9,677,613	10,113,106	10,568,196	11,043,765	11,540,734	12,060,067	12,602,770	13,169,895	13,762,540	
User Charges & Fees	15,318,757	17,505,829	18,293,591	19,116,803	19,977,059	20,876,027	21,815,448	22,797,143	23,823,015	24,896,050	
Investment & Interest Revenue Received	4,903,392	2,424,641	1,233,187	1,027,488	1,655,679	2,404,845	3,187,107	4,005,130	4,863,770	5,758,433	
Grants & Contributions	174,000	239,390	303,972	809,876	897,363	988,395	1,083,116	1,181,675	1,284,229	1,295,577	
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	
Other	1,196	36,344	37,761	39,234	40,764	42,353	44,004	45,719	47,501	49,352	
Payments:											
Employee Benefits & On-Costs	(2,661,252)	(2,788,992)	(2,922,864)	(3,063,161)	(3,210,193)	(3,364,282)	(3,525,768)	(3,695,005)	(3,872,365)	(4,058,238)	
Materials & Contracts	(12,986,773)	(13,124,340)	(14,122,119)	(14,749,792)	(15,413,532)	(16,107,141)	(16,831,963)	(17,589,401)	(18,380,924)	(19,208,066)	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	
Net Cash provided (or used in) Operating Activities	13,842,133	13,970,486	12,936,635	13,748,644	14,990,904	16,380,930	17,832,012	19,348,032	20,935,120	22,494,648	
Cash Flows from Investing Activities											
Receipts:											
Sale of Investment Securities	5,675,888	39,039,514	20,703,365	6,988,106	-	-	-	-	-	-	
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	
Payments:											
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	
Purchase of Infrastructure, Property, Plant & Equipment	(22,250,000)	(53,010,000)	(33,640,000)	(20,736,750)	(9,478,750)	(8,660,000)	(8,835,000)	(9,014,375)	(9,198,234)	(9,386,690)	
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	
Net Cash provided (or used in) Investing Activities	(16,574,112)	(13,970,486)	(12,936,635)	(13,748,644)	(9,478,750)	(8,660,000)	(8,835,000)	(9,014,375)	(9,198,234)	(9,386,690)	
Cash Flows from Financing Activities											
Receipts:											
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	
Payments:											
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	
Net Increase/(Decrease) in Cash & Cash Equivalents	(2,731,979)	-	0	-	5,512,154	7,720,930	8,997,012	10,333,657	11,736,886	13,107,958	
plus: Cash & Cash Equivalents - beginning of year	2,731,979	0	0	0	0	5,512,154	13,233,085	22,230,097	32,563,753	44,300,639	
Cash & Cash Equivalents - end of the year	0	0	0	0	5,512,154	13,233,085	22,230,097	32,563,753	44,300,639	57,408,597	
Cash & Cash Equivalents - end of the year	0	0	0	0	5,512,154	13,233,085	22,230,097	32,563,753	44,300,639	57,408,597	
Investments - end of the year	69,830,112	30,790,597	10,087,232	3,099,126	3,099,126	3,099,126	3,099,126	3,099,126	3,099,126	3,099,126	
Cash, Cash Equivalents & Investments - end of the year	69,830,112	30,790,597	10,087,232	3,099,126	8,611,280	16,332,211	25,329,223	35,662,879	47,399,765	60,507,723	
Representing:											
- External Restrictions	-	-	-	-	-	-	-	-	-	-	
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	
- Unrestricted	69,830,112	30,790,597	10,087,232	3,099,126	8,611,280	16,332,211	25,329,223	35,662,879	47,399,765	60,507,723	
	69,830,112	30,790,597	10,087,232	3,099,126	8,611,280	16,332,211	25,329,223	35,662,879	47,399,765	60,507,723	

Albury City Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - SEWER FUND
Scenario: 1 - Base Scenario

	2026/27	2027/28	2028/29	2029/30	Projected Years		2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	2030/31	2031/32	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	22,061,805	23,834,123	25,860,024	28,058,126	30,443,066	33,030,727	35,614,714	38,045,422	40,518,374	43,152,069
User Charges & Fees	5,579,090	5,913,585	6,416,240	6,961,620	7,553,358	8,195,393	8,870,234	9,512,102	10,130,388	10,788,863
Investment & Interest Revenue Received	4,207,061	1,796,830	683,203	684,611	840,475	846,267	1,058,217	1,302,279	1,565,854	1,850,634
Grants & Contributions	328,528	234,499	310,439	875,358	1,102,926	1,149,603	1,254,147	1,370,873	1,492,267	1,512,757
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	939,847	1,003,783	1,083,769	1,170,341	1,264,049	1,365,492	1,465,545	1,559,907	1,657,550	1,761,391
Payments:										
Employee Benefits & On-Costs	(4,147,190)	(4,387,727)	(4,598,338)	(4,819,058)	(5,050,373)	(5,343,295)	(5,599,773)	(5,868,562)	(6,179,596)	(6,507,114)
Materials & Contracts	(15,128,164)	(15,978,741)	(16,700,666)	(17,452,196)	(18,237,545)	(19,235,721)	(20,106,437)	(21,011,227)	(22,058,972)	(23,161,921)
Borrowing Costs	(135,851)	(88,692)	(2,346,216)	(8,287,003)	(11,769,509)	(13,409,823)	(13,826,391)	(14,200,100)	(14,520,555)	(14,784,601)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	13,705,125	12,327,660	10,708,455	7,191,798	6,146,448	6,598,643	8,730,256	10,710,694	12,605,312	14,612,077
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	9,320,328	48,198,929	23,153,188	1,425,530	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(22,370,000)	(99,960,000)	(137,350,000)	(69,415,000)	(27,150,000)	(15,700,000)	(10,937,500)	(11,180,938)	(11,430,461)	(11,686,222)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(13,049,672)	(51,761,071)	(114,196,812)	(67,989,470)	(27,150,000)	(15,700,000)	(10,937,500)	(11,180,938)	(11,430,461)	(11,686,222)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	40,000,000	105,000,000	65,000,000	35,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(655,453)	(566,589)	(1,511,643)	(4,202,328)	(6,232,391)	(7,560,696)	(8,223,884)	(9,122,306)	(10,073,982)	(11,082,067)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(655,453)	39,433,411	103,488,357	60,797,672	28,767,609	7,439,304	6,776,116	5,877,694	4,926,018	3,917,933
Net Increase/(Decrease) in Cash & Cash Equivalents	(0)	-	-	-	7,764,057	(1,662,052)	4,568,873	5,407,450	6,100,869	6,843,788
plus: Cash & Cash Equivalents - beginning of year	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	8,764,057	7,102,004	11,670,877	17,078,327	23,179,195
Cash & Cash Equivalents - end of the year	1,000,000	1,000,000	1,000,000	1,000,000	8,764,057	7,102,004	11,670,877	17,078,327	23,179,195	30,022,984
Cash & Cash Equivalents - end of the year	1,000,000	1,000,000	1,000,000	1,000,000	8,764,057	7,102,004	11,670,877	17,078,327	23,179,195	30,022,984
Investments - end of the year	77,054,162	28,855,233	5,702,045	4,276,515	4,276,515	4,276,515	4,276,515	4,276,515	4,276,515	4,276,515
Cash, Cash Equivalents & Investments - end of the year	78,054,162	29,855,233	6,702,045	5,276,515	13,040,571	11,378,519	15,947,392	21,354,841	27,455,710	34,299,498
Representing:										
- External Restrictions	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-
- Unrestricted	78,054,162	29,855,233	6,702,045	5,276,515	13,040,571	11,378,519	15,947,392	21,354,841	27,455,710	34,299,498
	78,054,162	29,855,233	6,702,045	5,276,515	13,040,571	11,378,519	15,947,392	21,354,841	27,455,710	34,299,498